

# Q4 and FY2014 Earnings Call

February 20, 2015



## Cautionary statement

#### Cautionary statement regarding forward looking statements, including outlook:

This presentation contains "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which are intended to be covered by the safe harbor created by such sections and other applicable laws. Such forward-looking statements may include, without limitation: (i) estimates of future consolidated and attributable production and sales; (ii) estimates of future costs applicable to sales and All-in sustaining costs; (iii) estimates of future consolidated and attributable capital expenditures; (iv) our efforts to continue delivering reduced costs and efficiency; and (v) expectations regarding the development, growth and exploration potential of the Company's projects, including the Turf Vent Shaft, Merian, Long Canyon Phase 1, the Tanami Expansion and the Ahafo Mill Expansion; and (vi) expectations regarding the repayment of debt from cash flows and existing cash. Estimates or expectations of future events or results are based upon certain assumptions, which may prove to be incorrect. Such assumptions, include, but are not limited to: (i) there being no significant change to current geotechnical, metallurgical, hydrological and other physical conditions; (ii) permitting, development, operations and expansion of the Company's operations and projects being consistent with current expectations and mine plans, including without limitation receipt of export approvals; (iii) political developments in any jurisdiction in which the Company operates being consistent with its current expectations; (iv) certain exchange rate assumptions for the Australian dollar to the U.S. dollar, as well as other the exchange rates being approximately consistent with current levels; (v) certain price assumptions for gold, copper and oil; (vi) prices for key supplies being approximately consistent with current levels; (vii) the accuracy of our current mineral reserve and mineralized material estimates; (viii) the acceptable outcome of negotiation of the amendment to the Contract of Work and/or resolution of export issues in Indonesia other assumptions noted herein. Where the Company expresses or implies an expectation or belief as to future events or results, such expectation or belief is expressed in good faith and believed to have a reasonable basis. However, such statements are subject to risks. uncertainties and other factors, which could cause actual results to differ materially from future results expressed, projected or implied by the "forward-looking statements". Such risks include, but are not limited to, gold and other metals price volatility, currency fluctuations, increased production costs and variances in ore grade or recovery rates from those assumed in mining plans, political and operational risks, community relations, conflict resolution and outcome of projects or oppositions and governmental regulation and judicial outcomes. For a more detailed discussion of such risks and other factors, see the Company's 2014 Annual Report on Form 10-K, filed on February 19, 2015, with the Securities and Exchange Commission, as well as the Company's other SEC filings. The Company does not undertake any obligation to release publicly revisions to any "forward-looking statement," including, without limitation, outlook, to reflect events or circumstances after the date of this presentation, or to reflect the occurrence of unanticipated events, except as may be required under applicable securities laws. Investors should not assume that any lack of update to a previously issued "forward-looking statement" constitutes a reaffirmation of that statement. Continued reliance on "forward-looking statements" is at investors' own risk.

Investors are reminded that this presentation should be read in conjunction with Newmont's Form 10-K filed with the Securities and Exchange Commission on or about February 19, 2015 (available at <a href="www.newmont.com">www.newmont.com</a>).

# Overview – Gary Goldberg



## Industry leading safety performance

#### **Total Recordable Incident Frequency Rate (TRIFR)**

(per 200,000 hours worked)



## Delivering on our strategy

Improve the underlying business Achieved \$524M in savings<sup>1</sup> and lowered AISC<sup>2</sup> 10% to \$1,002/oz

**Delivered over 4.8 Moz of attributable gold production** offsetting divestments

Reduced total injury rate by 17% to one of the lowest in the industry

Strengthen the portfolio Began construction on Merian and advanced Turf Vent Shaft on time and budget

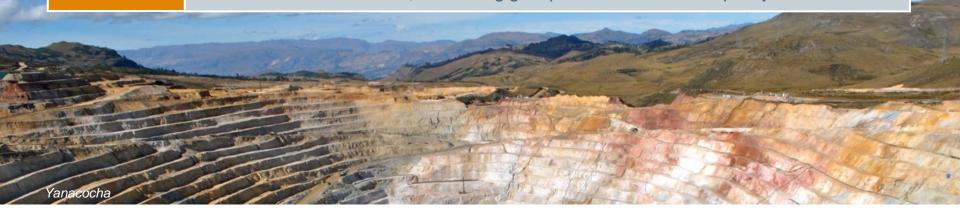
Improved project pipeline value and viability, focusing on most promising options

**Generated** ~\$1.4B in non-core asset sales over the last two years

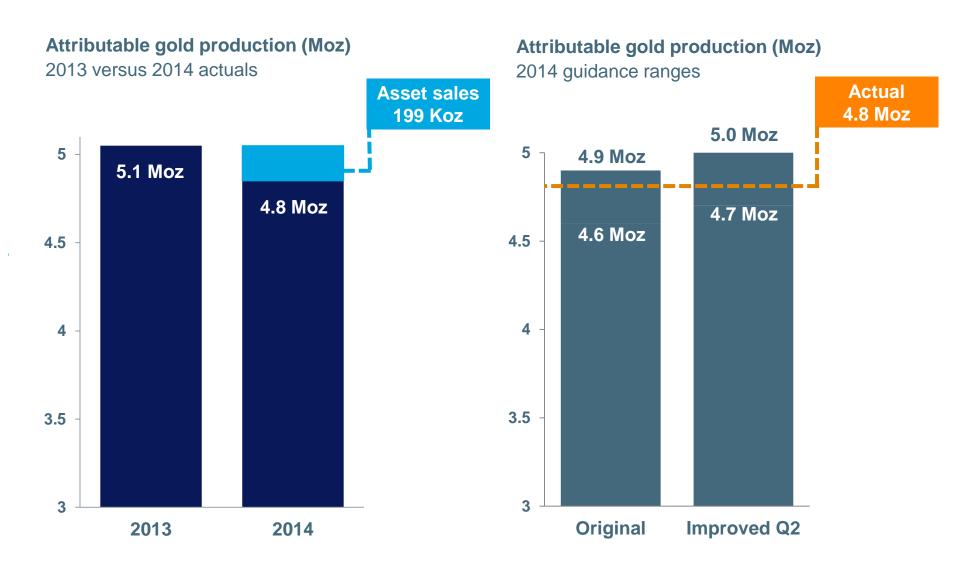
Create shareholder value Generated \$2.1B in adjusted EBITDA<sup>3</sup>, improved free cash flow by \$680M

Maintained an investment grade balance sheet and prepaid \$100M in debt

Paid \$114M in dividends, continuing gold price linked dividend policy



## Strong production offset divestments

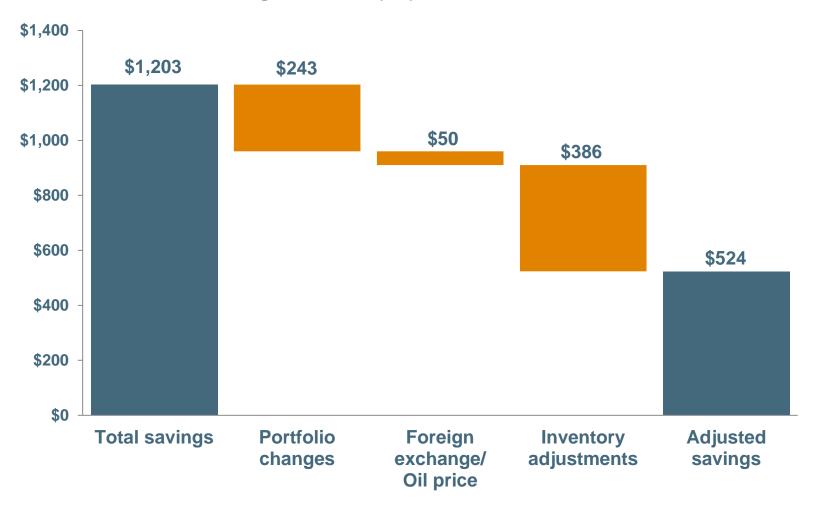


## Continuing disciplined cost control



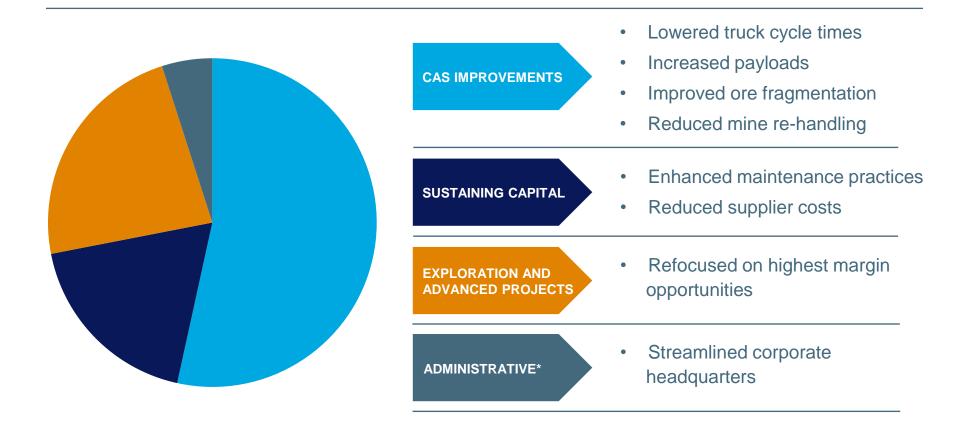
## More than \$500 million in adjusted savings

### 2014 Consolidated AISC Savings over 2013 (\$M)



## Operations deliver sustainable cost savings

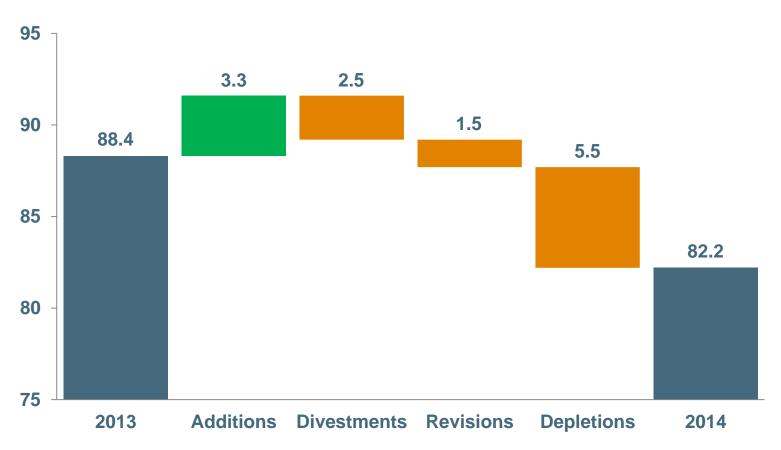
#### Adjusted Consolidated AISC Savings<sup>1</sup> (\$524M)



<sup>\*</sup>Includes G&A, remediation, treatment and refining costs and other expense, net

## Gold reserve additions at key projects

### **Proven and probable gold reserves** (Moz)



## Construction progressing well at Merian

#### **Update**

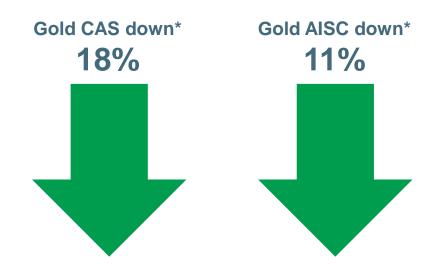
- Government has invested \$108M to date in 25% equity share
- 2014 Reserve additions of ~600 Koz (half saprolite) bringing total reserves to ~4.8 Moz (100% basis)<sup>4</sup>
- Construction progressing on schedule and budget



## Financial Results – Laurie Brlas



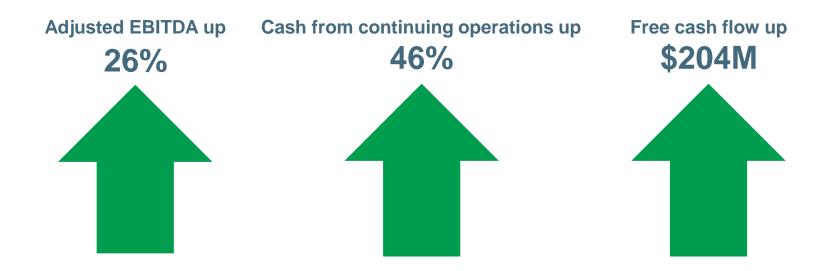
## Significant cost savings achieved



| Q4 and full Year 2014 vs. prior year  | Q4 2014 | Q4 2013 | FY2014  | FY2013  |
|---------------------------------------|---------|---------|---------|---------|
| Average Realized Gold Price (\$/oz)   | \$1,194 | \$1,267 | \$1,258 | \$1,393 |
| Average Realized Copper Price (\$/lb) | \$2.55  | \$2.96  | \$2.65  | \$2.98  |
| Attributable Gold Production (Koz)    | 1,261   | 1,448   | 4,845   | 5,065   |
| Gold CAS (\$/oz)                      | \$631   | \$766   | \$706   | \$772   |
| Gold AISC <sup>2</sup> (\$/oz)        | \$927   | \$1,043 | \$1,002 | \$1,113 |

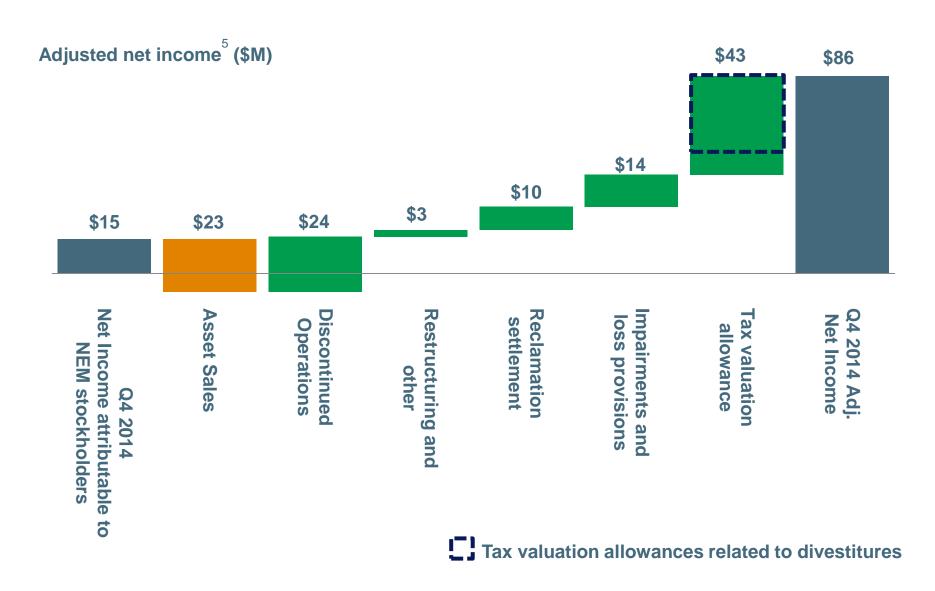
<sup>\*</sup>Arrows depict Q4 2014 performance versus Q4 2013 performance

## Robust Free Cash Flow despite lower gold price



| Q4 and full year 2014 vs. prior year   | Q4 2014 | Q4 2013 | FY2014  | FY2013  |
|--|---------|---------|---------|---------|
| Revenue (\$M)                          | \$2,017 | \$2,188 | \$7,292 | \$8,414 |
| Adjusted Net Income <sup>5</sup> (\$M) | \$86    | \$143   | \$545   | \$623   |
| Adjusted Net Income (\$ per share)     | \$0.17  | \$0.28  | \$1.09  | \$1.25  |
| Adjusted EBITDA <sup>3</sup> (\$M)     | \$652   | \$517   | \$2,125 | \$2,324 |
| Cash from Continuing Operations (\$M)  | \$562   | \$386   | \$1,451 | \$1,561 |
| Free Cash Flow (\$M)                   | \$218   | \$14    | \$341   | (\$339) |
| Dividends (\$ per share)               | \$0.025 | \$0.200 | \$0.225 | \$1.225 |

## Adjusted Q4 2014 income above consensus



## Clear capital allocation priorities

#### Improving financial flexibility

- Nearly \$6B in cash, marketable securities and revolver capacity\*
- \$1,451M in 2014 cash from continuing operations
- \$341M in 2014 free cash flow

#### De-levering the balance sheet

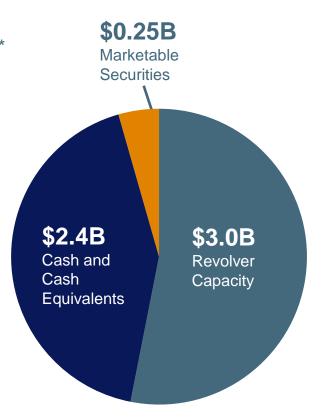
Potential to pre-pay up to \$750M of debt in 2015<sup>6</sup>

#### **Enhancing the portfolio**

- Generated almost \$1.4B in asset sales over the last two years
- Progressing Turf Vent Shaft and Merian

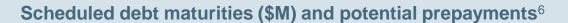
### Returning cash to shareholders

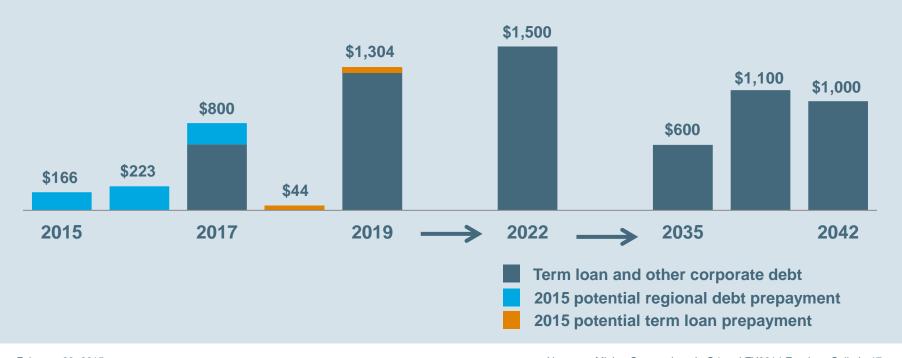
- Maintaining gold price linked dividend policy
- Dividend based on LBMA P.M. Gold Price starting in March 2015



## Strengthening the balance sheet

- Revolver has one financial covenant: maximum net debt to book capital of 62.5%; compared to 24.7% as of 31 December 2014
- Potential to repay \$750M of debt in 2015
- Prepayment of debt analyzed in the context of the Company's cash position, operating performance and business environment





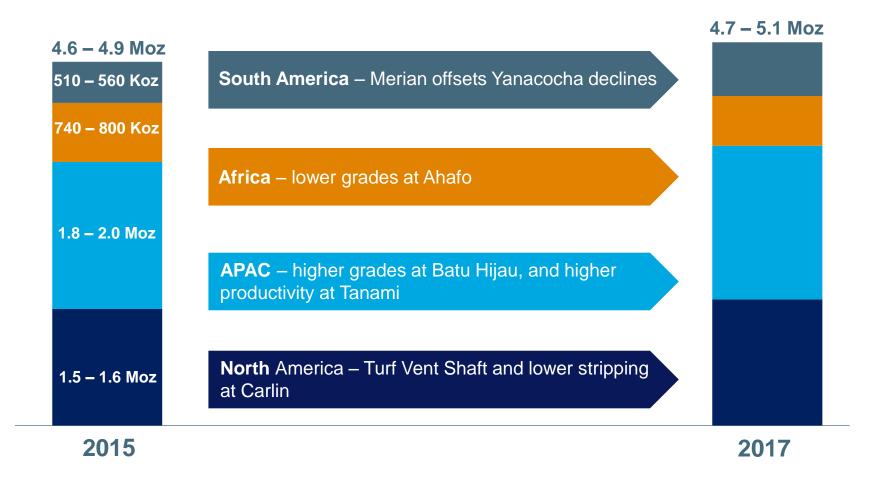
# Outlook – Gary Goldberg



## Maintaining steady production

#### Attributable gold production

2015 - 2017 outlook<sup>6</sup>



## Targeting AISC of \$1,000 or less at all operations

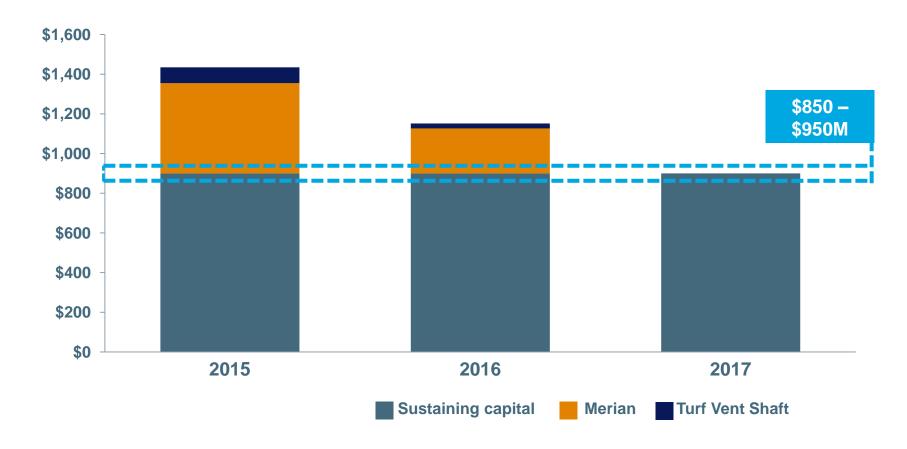
Gold All-in sustaining cost per ounce outlook (\$/oz)

**South America** – lower cost production from Merian **\$960 -**\$925 -\$1,020/oz \$1,025/oz **Africa** – increased stripping and lower grades **APAC** – higher grades at Batu Hijau, higher grades and productivity at Tanami and Waihi North America – Turf Vent Shaft, lower stripping at Carlin, lower marginal production at Twin Creeks

2015 2017

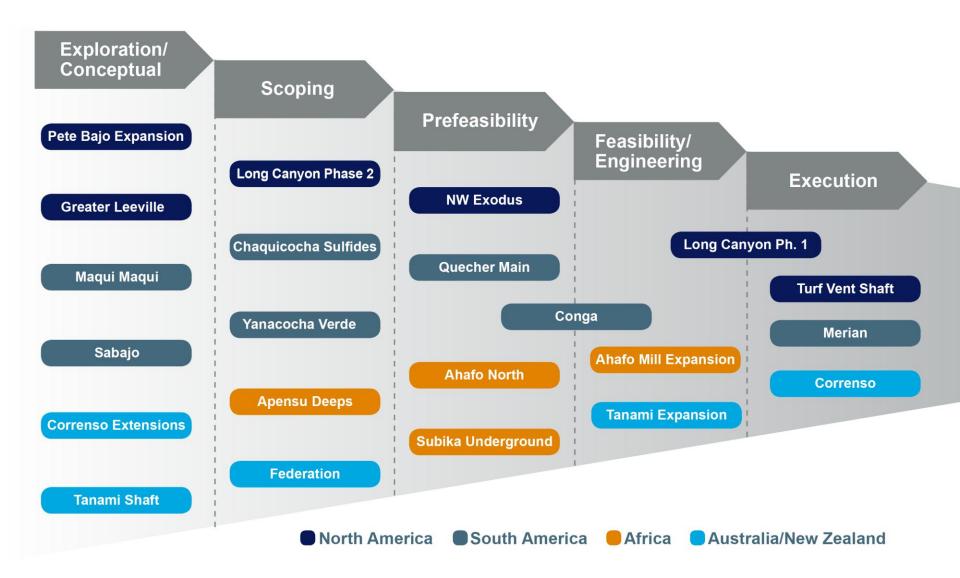
## Holding the line on sustaining capital

### **Total Consolidated Capex (\$M)**



Sustaining capital averages \$900 million per annum through 2017

## Strong pipeline drives long-term value creation



## Investing in profitable growth



#### **Turf Vent Shaft**

- Adds 100 150 Koz and higher grade feed to Mill 6
- Reached full depth of 2,052 feet in December 2014
- First production in late 2015



### Merian

- 400 500 Koz/year at AISC of \$650 – \$750/oz (first five years; 100% basis)
- Construction on schedule and on budget
- First production in late 2016



### Correnso

- Extends Waihi's life by 3 years at first quartile AISC
- Construction on schedule and on budget
- Commercial production in Q1 2015

## Next wave of optimized projects in 2015



### **Long Canyon Phase 1**

- Adds 100 150Koz\*
- \$250 \$300M investment
- First production in 2017



### **Tanami Expansion**

- Adds 50 60Koz\*
- \$100M \$120M investment
- First production in 2017



### **Ahafo Mill Expansion**

- Adds 100 125 Koz\*
- \$140M \$160M investment
- First production in 2017

## On track to capture gold sector leadership

|                | Where Newmont is today?             | Where Newmont is heading?           |
|----------------|-------------------------------------|-------------------------------------|
| Safety         | Industry-leading safety performance | Zero injuries and illnesses         |
| AISC           | \$1,002/oz, down 15% from 2012      | At or below \$1,000/oz              |
| Cost           | \$524M in savings in 2014           | Savings more than offset inflation  |
| Portfolio      | \$1.4B in non-core asset sales      | Developing most promising projects  |
| Growth         | Near-mine expansions                | New districts (Merian, Long Canyon) |
| Free Cash Flow | \$341M generated in 2014            | Fund projects through cash flows    |
| Returns        | Meet or beat expectations           | First quartile TSR                  |
| Balance sheet  | Investment grade balance sheet      | Investment grade balance sheet      |

# Questions



# Appendix



### 2015 Outlooka

|                          | Consolidated<br>Production<br>(kozs, kt) | Attributable<br>Production<br>(kozs, kt) | Consolidated CAS<br>(\$/oz, \$/lb) | All-in Sustaining<br>Costs <sup>b</sup><br>(\$/oz, \$/lb) | Consolidated<br>Capital<br>Expenditures (\$M) |
|--------------------------|--|--|------------------------------------|---|---|
| North America            |  |  |                                    |   |   |
| Carlin                   | 850 - 910                                | 850 - 910                                | \$840 - \$900                      | \$1,090 - \$1,170   | \$270 - \$290                                 |
| Phoenix <sup>c</sup>     | 200 - 220                                | 200 - 220                                | \$760 - \$820                      | \$900 - \$960   | \$20 - \$30                                   |
| Twin Creeks <sup>d</sup> | 410 - 440                                | 410 - 440                                | \$530 - \$570                      | \$700 - \$750   | \$60 - \$70                                   |
| Other North America      |  |  |                                    |   | \$10 - \$20                                   |
| Total                    | 1,460 - 1,570                            | 1,460 - 1,570                            | \$750 - \$800                      | \$990 - \$1,060   | \$360 - \$410                                 |
| South America            |  |  |                                    |   |   |
| Yanacocha <sup>f</sup>   | 880 - 940                                | 450 - 490                                | \$550 - \$590                      | \$870 - \$930   | \$150 - \$170                                 |
| Merian                   |  |  |                                    |   | \$440 - \$470                                 |
| La Zanja <sup>g</sup>    |  | 60 - 70                                  |                                    |   |   |
| Total                    | 880 - 940                                | 510 - 560                                | \$550 - \$590                      | \$950 - \$1,020   | \$590 - \$640                                 |
|                          |  |  |                                    |   |   |
| APAC                     |  |  |                                    |   |   |
| Boddington               | 700 - 750                                | 700 - 750                                | \$830 - \$890                      | \$940 - \$1,010   | \$80 - \$90                                   |
| Tanami                   | 390 - 420                                | 390 - 420                                | \$640 - \$690                      | \$880 - \$950   | \$80 - \$90                                   |
| Waihi                    | 130 - 150                                | 130 - 150                                | \$570 - \$610                      | \$760 - \$820   | \$10 - \$20                                   |
| KCGM <sup>e</sup>        | 310 - 340                                | 310 - 340                                | \$810 - \$870                      | \$930 - \$1,000   | \$20 - \$30                                   |
| Duketong                 |  | 40 - 60                                  |                                    |   |   |
| Other Australia/NZ       |  |  |                                    |   | \$5 - \$10                                    |
| Batu Hijau, Indonesia    | 590 - 640                                | 270 - 290                                | \$440 - \$480                      | \$600 - \$640   | \$120 - \$130                                 |
| Total                    | 2,120 – 2,300                            | 1,840 - 2,010                            | \$670 - \$720                      | \$840 - \$900   | \$315 - \$370                                 |
|                          |  |  |                                    |   |   |
| Africa                   |  |  |                                    |   |   |
| Ahafo                    | 300 - 330                                | 300 - 330                                | \$770 - \$830                      | \$1,040 - \$1,120   | \$70 - \$90                                   |
| Akyem                    | 440 - 470                                | 440 - 470                                | \$510 - \$550                      | \$630 - \$680   | \$30 - \$40                                   |
| Total                    | 740 - 800                                | 740 - 800                                | \$620 - \$670                      | \$820 - \$880   | \$100 - \$130                                 |
|                          |  |  |                                    |   |   |
| Corporate/Other          |  |  |                                    |   | \$10 - \$20                                   |
| Total Gold               | <u> 5,200 - 5,610</u>                    | 4,550 - 4,940                            | <u>\$660 - \$710</u>               | \$960 <b>-</b> \$1,020                                    | <b>\$1,375 - \$1,570</b>                      |
|                          |  |  |                                    |   |   |
| Phoenix                  | 15 - 25                                  | 15 - 25                                  | \$2.10 - \$2.30                    | \$2.50 - \$2.70   |   |
| Boddington               | 25 - 35                                  | 25 - 35                                  | \$2.20 - \$2.50                    | \$2.80 - \$3.10   |   |
| Batu Hiiau <sup>h</sup>  | 200 - 220                                | 90 - 100                                 | \$1.00 - \$1.20                    | \$1.50 - \$1.70   |   |
| Total Copper             | 240 - 280                                | 130 - 160                                | \$1.20 - \$1.40                    | \$1.70 - \$1.90   |   |

<sup>a</sup>2015 Outlook projections used in this presentation ("Outlook") are considered "forward-looking statements" and represent management's good faith estimates or expectations of future production results as of the date hereof. Outlook is based upon certain assumptions, including, but not limited to, metal prices, oil prices. certain exchange rates and other assumptions. For example, 2015 Outlook assumes \$1,200/oz Au, \$2.75/lb Cu, \$0.85 USD/AUD exchange rate and \$75/barrel WTI. AISC and CAS cost estimates do not include inflation. Such assumptions may prove to be incorrect and actual results may differ materially from those anticipated. Consequently, Outlook cannot be guaranteed. As such. investors are cautioned not to place undue reliance upon Outlook and forward-looking statements as there can be no assurance that the plans, assumptions or expectations upon which they are placed will occur. <sup>b</sup>Non-GAAP measure. All-in sustaining costs as used in the Company's Outlook is a non-GAAP metric defined as the sum of cost applicable to sales (including all direct and indirect costs related to current gold production incurred to execute on the current mine plan), remediation costs (including operating accretion and amortization of asset retirement costs), G&A, exploration expense, advanced projects and R&D, treatment and refining costs, other expense, net of one-time adjustments and sustaining capital. cIncludes Lone Tree operations. dIncludes GTRJV operations.

<sup>e</sup>Both consolidated and attributable production are shown on a pro-rata basis with a 50% ownership for

<sup>f</sup>Consolidated production for Yanacocha is presented on a total production basis for the mine site; attributable production represents a 51.35% interest.

<sup>g</sup>La Zanja and Duketon are not included in the consolidated figures above; attributable production figures are presented based upon a 46.94% ownership interest at La Zanja and a 19.45% ownership interest in Duketon.

<sup>h</sup>Consolidated production for Batu Hijau is presented on a total production basis for the mine site; whereas attributable production represents an expected 44.5625% ownership interest in 2015 outlook (which assumes completion of the remaining share divestiture in the first half of 2015). Outlook for Batu Hijau remains subject to various factors, including, without limitation, renegotiation of the CoW, issuance of future export approvals following the expiration of the six-month permit, negotiations with the labor union, future incountry smelting availability and regulations relating to export quotas, and certain other factors.

## Adjusted net income

#### Adjusted net income (loss)

Management of the Company uses Adjusted net income (loss) to evaluate the Company's operating performance, and for planning and forecasting future business operations. The Company believes the use of Adjusted net income (loss) allows investors and analysts to compare results of the continuing operations of the Company and its direct and indirect subsidiaries relating to the production and sale of minerals to similar operating results of other mining companies, by excluding exceptional or unusual items. Management's determination of the components of Adjusted net income (loss) are evaluated periodically and based, in part, on a review of non-GAAP financial measures used by mining industry analysts. Net income (loss) attributable to Newmont stockholders is reconciled to Adjusted net income (loss) as follows:

|  | Three Mo | onths Ende | d Decen | nber 31, | Year | rs Ended De | cember | 31,     |
|--|----------|------------|---------|----------|------|-------------|--------|---------|
|  | 201      | 4          | 20      | )13      | 201  | 4           | 20     | )13     |
| Net income (loss) attributable to Newmont stockholders | \$       | 15         | \$      | (1,187)  | \$   | 508         | \$     | (2,534) |
| Loss (income) from discontinued operations             |          | 24         |         | (8)      |      | 40          |        | (61)    |
| Impairments and loss provisions                        |          | 14         |         | 1,345    |      | 26          |        | 2,875   |
| Tax valuation allowance                                |          | 43         |         | -        |      | (34)        |        | 535     |
| Restructuring and other                                |          | 3          |         | 8        |      | 21          |        | 36      |
| Asset Sales  |          | (23)       |         | (3)      |      | (54)        |        | (246)   |
| Reclamation Settlement                                 |          | 10         |         | -        |      | 10          |        | -       |
| Boddington contingent consideration (gain) loss        |          | -          |         | (12)     |      | -           |        | (12)    |
| Abnormal production costs at Batu Hijau                |          | -          |         | -        |      | 28          |        | -       |
| TMAC transaction costs                                 |          | -          |         | -        |      | -           |        | 30      |
| Adjusted net income (loss)                             | \$       | 86         | \$      | 143      | \$   | 545         | \$     | 623     |
| Adjusted net income (loss) per share, basic            | \$       | 0.17       | \$      | 0.28     | \$   | 1.09        | \$     | 1.25    |
| Adjusted net income (loss) per share, diluted          | \$       | 0.17       | \$      | 0.28     | \$   | 1.09        | \$     | 1.25    |

## Adjusted EBITDA

We also present adjusted earnings before interest, taxes, depreciation, and amortization ("adjusted EBITDA") as a non-GAAP measure. Our management uses adjusted net income, adjusted net income per diluted share and adjusted EBITDA as measures of operating performance to assist in comparing performance from period to period on a consistent basis; as a measure for planning and forecasting overall expectations and for evaluating actual results against such expectations; in communications with the board of directors, stockholders, analysts and investors concerning our financial performance; as useful comparisons to the performance of our competitors; and as metrics of certain management incentive compensation calculations. We believe that adjusted net income, adjusted net income per diluted share and adjusted EBITDA are used by and are useful to investors and other users of our financial statements in evaluating our operating performance because they provide an additional tool to evaluate our performance without regard to special and non-core items, which can vary substantially from company to company depending upon accounting methods and book value of assets and capital structure. We have provided reconciliations of all non-GAAP measures to their nearest U.S. GAAP measures and have consistently applied the adjustments within our reconciliations in arriving at each non-GAAP measure. These adjustments consist of special items from our U.S. GAAP financial statements as well as other non-core items, such as property, plant and mine development impairments, restructuring costs, gains and losses on sales of asset sales, abnormal production costs and transaction/acquisition costs included in our U.S. GAAP results that warrant adjustment to arrive at non-GAAP results. We consider these items to be necessary adjustments for purposes of evaluating our ongoing business performance and are often considered non-recurring. Such adjustments are subjective and involve significant management judgment.

|  | Three | Months E | nded Dec | ember 31, | Tw | elve Months E | onths Ended December |          |  |  |
|--|-------|----------|----------|-----------|----|---------------|----------------------|----------|--|--|
|  |       | 2014     |          | 2013      |    | 2014          |                      | 2013     |  |  |
| Income (loss) before income and mining tax |       |          | -        |           |    |               |                      | <u>.</u> |  |  |
| and other items                            | \$    | 246      | \$       | (2,090)   | \$ | 506           | \$                   | (3,606)  |  |  |
| Adjustments:                               |       |          |          |           |    |               |                      |          |  |  |
| Depreciation and Amortization              |       | 307      |          | 381       |    | 1,229         |                      | 1,362    |  |  |
| Interest expense, net                      |       | 85       |          | 92        |    | 361           |                      | 303      |  |  |
| EBITDA                                     | \$    | 638      | \$       | (1,617)   | \$ | 2,096         | \$                   | (1,941)  |  |  |
| Impairments and loss provision             |       | 25       |          | 2,140     |    | 47            |                      | 4,457    |  |  |
| Restructuring and other                    |       | 8        |          | 17        |    | 40            |                      | 67       |  |  |
| Asset sales                                |       | (34)     |          | (5)       |    | (126)         |                      | (286)    |  |  |
| Reclamation site settlement                |       | 15       |          | -         |    | 15            |                      | _        |  |  |
| Boddington contingent consideration        |       | -        |          | (18)      |    | -             |                      | (18)     |  |  |
| Abnormal production costs at Batu Hijau    |       | -        |          | -         |    | 53            |                      | _        |  |  |
| TMAC transition costs                      |       | -        |          | -         |    | -             |                      | 45       |  |  |
| Adjusted EBITDA                            | \$    | 652      | \$       | 517       | \$ | 2,125         | \$                   | 2,324    |  |  |

Newmont has worked to develop a metric that expands on GAAP measures such as cost of goods sold and non-GAAP measures to provide visibility into the economics of our gold mining operations related to expenditures, operating performance and the ability to generate cash flow from operations.

Current GAAP-measures used in the gold industry, such as cost of goods sold, do not capture all of the expenditures incurred to discover, develop, and sustain gold production. Therefore, we believe that All-in sustaining costs are non-GAAP measures that provide additional information to management, investors, and analysts that aid in the understanding of the economics of our operations and performance compared to other gold producers and in the investor's visibility by better defining the total costs associated with producing gold.

All-in sustaining cost ("AISC") amounts are intended to provide additional information only and do not have any standardized meaning prescribed by GAAP and should not be considered in isolation or as a substitute for measures of performance prepared in accordance with GAAP. The measures are not necessarily indicative of operating profit or cash flow from operations as determined under GAAP. Other companies may calculate these measures differently as a result of differences in the underlying accounting principles, policies applied and in accounting frameworks such as in International Financial Reporting Standards ("IFRS"), or by reflecting the benefit from selling non-gold metals as a reduction to AISC. Differences may also arise related to definitional differences of sustaining versus development capital activities based upon each company's internal policies.

The following disclosure provides information regarding the adjustments made in determining the All-in sustaining costs measure:

Cost Applicable to Sales—Includes all direct and indirect costs related to current gold production incurred to execute the current mine plan. Costs Applicable to Sales ("CAS") includes by-product credits from certain metals obtained during the process of extracting and processing the primary ore-body. CAS is accounted for on an accrual basis and excludes Amortization and Reclamation and remediation, which is consistent with our presentation of CAS on the Statement of Consolidated Income. In determining AISC, only the CAS associated with producing and selling an ounce of gold is included in the measure. Therefore, the amount of gold CAS included in AISC is derived from the CAS presented in the Company's Statement of Consolidated Income less the amount of CAS attributable to the production of copper at our Phoenix, Boddington and Batu Hijau mines. The copper CAS at those mine sites is disclosed in Note 3 – Segments that accompanies the Consolidated Financial Statements. The allocation of CAS between gold and copper at the Phoenix, Boddington and Batu Hijau mines is based upon the relative sales percentage of copper and gold sold during the period.

Remediation Costs—Includes accretion expense related to asset retirement obligations ("ARO") and the amortization of the related Asset Retirement Cost ("ARC") for the Company's operating properties recorded as an ARC asset. Accretion related to ARO and the amortization of the ARC assets for reclamation and remediation do not reflect annual cash outflows but are calculated in accordance with GAAP. The accretion and amortization reflect the periodic costs of reclamation and remediation associated with current gold production and are therefore included in the measure. The allocation of these costs to gold and copper is determined using the same allocation used in the allocation of CAS between gold and copper at the Phoenix, Boddington and Batu Hijau mines.

Advanced Projects and Exploration—Includes incurred expenses related to projects that are designed to increase or enhance current gold production and gold exploration. We note that as current resources are depleted, exploration and advance projects are necessary for us to replace the depleting reserves or enhance the recovery and processing of the current reserves. As this relates to sustaining our gold production, and is considered a continuing cost of a mining company, these costs are included in the AISC measure. These costs are derived from the Advanced projects, research and development and Exploration amounts presented in the Company's Statement of Consolidated Income less the amount attributable to the production of copper at our Phoenix, Boddington and Batu Hijau mines. The allocation of these costs to gold and copper is determined using the same allocation used in the allocation of CAS between gold and copper at the Batu Hijau, Boddington and Phoenix mines.

General and Administrative—Includes cost related to administrative tasks not directly related to current gold production, but rather related to support our corporate structure and fulfilling our obligations to operate as a public company. Including these expenses in the AISC metric provides visibility of the impact that general and administrative activities have on current operations and profitability on a per ounce basis.

Other Expense, net—Includes costs related to regional administration and community development to support current gold production. We exclude certain exceptional or unusual expenses from Other expense, net, such as restructuring, as these are not indicative to sustaining our current gold operations. Furthermore, this adjustment to Other expense, net is also consistent with the nature of the adjustments made to Net income (loss) as disclosed in the Company's non-GAAP financial measure Adjusted net income (loss). The allocation of these costs to gold and copper is determined using the same allocation used in the allocation of CAS between gold and copper at the Phoenix, Boddington and Batu Hijau mines.

Treatment and Refining Costs—Includes costs paid to smelters for treatment and refining of our concentrates to produce the salable precious metal. These costs are presented net as a reduction of Sales.

Sustaining Capital—We determined sustaining capital as those capital expenditures that are necessary to maintain current gold production and execute the current mine plan. Capital expenditures to develop new operations, or related to projects at existing operations where these projects will enhance gold production or reserves, are considered development. We determined the breakout of sustaining and development capital costs based on a systematic review of our project portfolio in light of the nature of each project. Sustaining capital costs are relevant to the AISC metric as these are needed to maintain the Company's current gold operations and provide improved transparency related to our ability to finance these expenditures from current operations. The allocation of these costs to gold and copper is determined using the same allocation used in the allocation of CAS between gold and copper at the Batu Hijau, Boddington and Phoenix mines.

| Three Months Ended December 31, 2014 |          | Remediation<br>Costs (4) |      | General and Administrative | Other<br>Expense,<br>Net <sup>(5)</sup> | Treatment<br>and<br>Refining<br>Costs | Sustaining<br>Capital <sup>(6)</sup> | All-In<br>Sustaining<br>Costs |       | All-In<br>Sustaining<br>Costs per<br>oz/lb |
|--------------------------------------|----------|--------------------------|------|----------------------------|---|---------------------------------------|--------------------------------------|-------------------------------|-------|--|
| GOLD                                 |          |                          |      |                            |   |                                       |                                      |                               |       |  |
| Carlin                               | \$ 188   | *                        |      | \$ -                       | \$ 2                                    | *                                     | \$ 45                                | \$ 242                        | 232   |  |
| Phoenix                              | 44       | 1                        | 1    | -                          | 1                                       | 2                                     | 5                                    | 54                            | 45    | 1,200                                      |
| Twin Creeks                          | 60       | -                        | 1    | -                          | 1                                       | -                                     | 25                                   | 87                            | 111   | 784  |
| La Herradura                         | 3        | -                        | 2    | -                          | -                                       | -                                     | 2                                    | 7                             | 3     | 2,333                                      |
| Other North America                  |          |                          | 5    |                            | (3)                                     |                                       | 3                                    | 5                             |       |  |
| North America                        | 295      | 2                        | 15   |                            | 1                                       | 2                                     | 80                                   | 395                           | 391   | 1,010                                      |
| Yanacocha                            | 133      | 21                       | 8    | -                          | 11                                      | _                                     | 24                                   | 197                           | 326   | 604  |
| Other South America                  | -        | -                        | 15   | -                          | -                                       | -                                     | -                                    | 15                            | -     | -  |
| South America                        | 133      | 21                       | 23   |                            | 11                                      |                                       | 24                                   | 212                           | 326   | 650  |
| Boddington                           | 160      | 3                        | _    | _                          | _                                       | 1                                     | 19                                   | 183                           | 214   | 855  |
| Tanami                               | 66       | _                        | 1    | -                          | 1                                       | -                                     | 35                                   | 103                           | 94    | 1,096                                      |
| Jundee                               | -        | _                        | _    | -                          | 1                                       | _                                     | (1)                                  | ) -                           | _     | · -  |
| Waihi                                | 18       | 2                        | 4    | -                          | -                                       | -                                     | -                                    | 24                            | 29    | 828  |
| Kalgoorlie                           | 71       | 1                        | 1    | -                          | _                                       | 2                                     | 16                                   | 91                            | 79    | 1,152                                      |
| Other Australia/New Zealand          | -        | -                        | 2    | 3                          | 1                                       | -                                     | -                                    | 6                             | _     | · -  |
| Australia/New Zealand                | 315      | 6                        | 8    | 3                          | 3                                       | 3                                     | 69                                   | 407                           | 416   | 978  |
| Batu Hijau                           | 38       | 2                        | _    | _                          | 1                                       | 5                                     | 1                                    | 47                            | 48    | 979  |
| Other Indonesia                      | -        | -                        | -    | -                          | (1)                                     | -                                     | -                                    | (1)                           | ) -   | -  |
| Indonesia                            | 38       | 2                        |      |                            |   | 5                                     | 1                                    | 46                            | 48    | 958  |
| Ahafo                                | 67       | 2                        | 9    | -                          | 1                                       | -                                     | 27                                   | 106                           | 111   | 955  |
| Akyem                                | 52       | 1                        | -    | -                          | 2                                       | -                                     | 12                                   | 67                            | 134   | 500  |
| Other Africa                         | -        | -                        | 2    | -                          | 2                                       | -                                     | -                                    | 4                             | _     | _  |
| Africa                               | 119      | 3                        | 11   |                            | 5                                       |                                       | 39                                   | 177                           | 245   | 722  |
| Corporate and Other                  | _        | _                        | 28   | 44                         | 12                                      | _                                     | 1                                    | 85                            | _     | _  |
| Total Gold                           | \$ 900   | \$ 34                    |      |                            |   | \$ 10                                 | \$ 214                               | \$ 1,322                      | 1,426 | \$ 927                                     |
| COPPER                               |          |                          |      |                            |   |                                       |                                      |                               |       |  |
| Phoenix                              | \$ 27    | \$ -                     | \$ - | \$ -                       | \$ -                                    | \$ 1                                  | \$ 3                                 | \$ 31                         | 11    | \$ 2.82                                    |
| Boddington                           | 46       |                          | Ψ -  | -                          | 1                                       | 8                                     | 6                                    | 61                            | 21    | 2.90                                       |
| Batu Hijau                           | 156      |                          | 1    | 1                          | 3                                       | 26                                    | 10                                   | 202                           | 91    | 2.22                                       |
| Total Copper                         | \$ 229   |                          | \$ 1 |                            | \$ 4                                    | \$ 35                                 |                                      | \$ 294                        | 123   |  |
| Consolidated                         | \$ 1,129 | -                        |      |                            | <del></del>                             | \$ 45                                 |                                      | \$ 1,616                      |       | <del>-</del> 2.00                          |
|                                      |          |                          |      |                            |   |                                       |                                      | =                             |       |  |

- (1) Excludes Depreciation and amortization and Reclamation and remediation.
- (2) Includes by-product credits of \$19. (3) Includes stockpile and leach pad inventory adjustments of \$32 at Carlin, \$9 at Phoenix, \$8 at Twin Creeks and \$11 at Yanacocha.
- (4) Remediation costs include operating accretion of \$17 and amortization of asset retirement costs of \$22.
- (5) Other expense, net is adjusted for restructuring costs of \$8.
- (6) Excludes \$112 of development capital expenditures, capitalized interest, and the increase in accrued capital. The following are major development projects: Turf Vent Shaft, Merian, and Correnso for 2014.

| Year Ended December 31, 2014 | Costs<br>Applicable<br>to Sales (1) | Remediation<br>Costs <sup>(4)</sup> | Advanced<br>Projects<br>and<br>Exploration | General and<br>Administrative | Other<br>Expense,<br>Net <sup>(5)</sup> | Treatment<br>and<br>Refining<br>Costs | Sustaining<br>Capital <sup>(6)</sup> | All-In<br>Sustaining<br>Costs | Ounces<br>(000)/<br>Pounds<br>(millions)<br>Sold | All-In<br>Sustaining<br>Costs per<br>oz/lb |
|------------------------------|-------------------------------------|-------------------------------------|--|-------------------------------|---|---------------------------------------|--------------------------------------|-------------------------------|--|--|
| GOLD                         |                                     |                                     |  |                               |   |                                       |                                      |                               |  |  |
| Carlin                       | \$ 795                              | \$ 4                                | \$ 22                                      | \$ -                          | \$ 8                                    |                                       | \$ 141                               | \$ 970                        | 905  | \$ 1,072                                   |
| Phoenix                      | 160                                 | 3                                   | 4  | -                             | 3                                       | 9                                     | 17                                   | 196                           | 222  | 883  |
| Twin Creeks                  | 207                                 | 2                                   | 5  | -                             | 3                                       | -                                     | 111                                  | 328                           | 400  | 820  |
| La Herradura                 | 89                                  | 2                                   | 12   | -                             | -                                       | _                                     | 21                                   | 124                           | 119  | 1,042                                      |
| Other North America          | -                                   | -                                   | 25   | -                             | 6                                       | -                                     | 9                                    | 40                            | -  | _  |
| North America                | 1,251                               | 11                                  | 68   | -                             | 20                                      | 9                                     | 299                                  | 1,658                         | 1,646  | 1,007                                      |
| Yanacocha                    | 663                                 | 101                                 | 32   | -                             | 35                                      | _                                     | 80                                   | 911                           | 966  | 943  |
| Other South America          | -                                   | -                                   | 41   | -                             | 2                                       | -                                     | -                                    | 43                            | -  | -  |
| South America                | 663                                 | 101                                 | 73   | -                             | 37                                      | -                                     | 80                                   | 954                           | 966  | 988  |
| Boddington                   | 585                                 | 11                                  | -  | -                             | 2                                       | 4                                     | 69                                   | 671                           | 690  | 972  |
| Tanami                       | 251                                 | 4                                   | 10   | -                             | 2                                       | -                                     | 91                                   | 358                           | 345  | 1,038                                      |
| Jundee                       | 85                                  | 5                                   | 1  | -                             | 2                                       | -                                     | 15                                   | 108                           | 140  | 771  |
| Waihi                        | 76                                  | 3                                   | 7  | -                             | 2                                       | -                                     | 2                                    | 90                            | 131  | 687  |
| Kalgoorlie                   | 284                                 | 4                                   | 5  | -                             | 1                                       | 4                                     | 32                                   | 330                           | 327  | 1,009                                      |
| Other Australia/New Zealand  | -                                   | -                                   | 5  | 3                             | 21                                      | -                                     | 6                                    | 35                            | -  | -  |
| Australia/New Zealand        | 1,281                               | 27                                  | 28   | 3                             | 30                                      | 8                                     | 215                                  | 1,592                         | 1,633  | 975  |
| Batu Hijau                   | 81                                  | 3                                   | -  | -                             | 4                                       | 9                                     | 8                                    | 105                           | 72   | 1,458                                      |
| Other Indonesia              | -                                   | -                                   | -  | -                             | -                                       | -                                     | -                                    | -                             | -  | -  |
| Indonesia                    | 81                                  | 3                                   | -  | -                             | 4                                       | 9                                     | 8                                    | 105                           | 72   | 1,458                                      |
| Ahafo                        | 249                                 | 8                                   | 27   | -                             | 6                                       | -                                     | 92                                   | 382                           | 450  | 849  |
| Akyem                        | 172                                 | 3                                   | -  | -                             | 8                                       |                                       | 17                                   | 200                           | 473  | 423  |
| Other Africa                 |                                     |                                     | 8  |                               | 7                                       | -                                     |                                      | 15                            |  |  |
| Africa                       | 421                                 | 11                                  | 35   | -                             | 21                                      | -                                     | 109                                  | 597                           | 923  | 647  |
| Corporate and Other          | _                                   | _                                   | 116  | 182                           | 31                                      | -                                     | 17                                   | 346                           | _  | _  |
| Total Gold                   | \$ 3,697                            | \$ 153                              | \$ 320                                     | \$ 185                        | \$ 143                                  | \$ 26                                 | \$ 728                               | \$ 5,252                      | 5,240  | \$ 1,002                                   |
| COPPER                       |                                     |                                     |  |                               |   |                                       |                                      |                               |  |  |
| Phoenix                      | \$ 108                              | \$ 1                                | \$ 2                                       | \$ -                          | \$ 1                                    | \$ 5                                  | \$ 13                                | \$ 130                        | 46   | \$ 2.83                                    |
| Boddington                   | 158                                 |                                     |  | _                             | 1                                       |                                       | 18                                   | 204                           | 66   | 3.09                                       |
| Batu Hijau                   | 494                                 | 15                                  | 3  | 1                             | 20                                      |                                       | 51                                   | 629                           | 152  | 4.14                                       |
| Total Copper                 | \$ 760                              |                                     |  |                               | \$ 22                                   |                                       |                                      |                               | 264  |  |
| Consolidated                 | \$ 4,457                            | \$ 171                              | \$ 325                                     | \$ 186                        | \$ 165                                  | \$ 101                                | \$ 810                               | \$ 6,215                      |  |  |

<sup>(1)</sup> Excludes Depreciation and amortization and Reclamation and remediation.

<sup>(2)</sup> Includes by-product credits of \$85.

<sup>(3)</sup> Includes stockpile and leach pad inventory adjustment of \$127 at Carlin, \$13 at Phoenix, \$15 at Twin Creeks, \$75 at Yanacocha, \$69 at Boddington, and \$191 at Batu Hijau.

<sup>(4)</sup> Remediation costs include operating accretion of \$71 and amortization of asset retirement costs of \$100.

<sup>(5)</sup> Other expense, net is adjusted for restructuring costs of \$40.

<sup>(6)</sup> Excludes \$300 of development capital expenditures, capitalized interest, and the increase in accrued capital. The following are major development projects; Turf Vent Shaft, Merian, Correnso and Conga for 2014.

| Three Months Ended December 31, 2013 |          | Remediation<br>Costs <sup>(4)</sup> | Advanced<br>Projects<br>and<br>Exploration | General and<br>Administrative | Other<br>Expense,<br>Net <sup>(5)</sup> | Treatment<br>and<br>Refining<br>Costs | Sustaining<br>Capital <sup>(6)</sup> | All-In<br>Sustaining<br>Costs | Ounces<br>(000)/<br>Pounds<br>(millions)<br>Sold | All-In<br>Sustaining<br>Costs per<br>oz/lb |
|--------------------------------------|----------|-------------------------------------|--|-------------------------------|---|---------------------------------------|--------------------------------------|-------------------------------|--|--|
| GOLD                                 |          |                                     |  |                               |   |                                       |                                      |                               |  |  |
| Carlin                               | \$ 254   | *                                   |  | \$ -                          | \$ 3                                    |                                       | \$ 34                                | •                             | 308  | *  |
| Phoenix                              | 39       | 1                                   | 1  | -                             | -                                       | 1                                     | 5                                    | 47                            | 44   | 1,068                                      |
| Twin Creeks                          | 80       | 2                                   | -  | -                             | 1                                       | -                                     | 14                                   | 97                            | 174  | 557  |
| La Herradura                         | 55       | -                                   | 11   | -                             | -                                       | -                                     | 12                                   | 78                            | 22   | 3,545                                      |
| Other North America                  |          |                                     | 10   |                               | (4)                                     |                                       | 6                                    | 12                            |  |  |
| North America                        | 428      | 4                                   | 25   |                               |   | 3                                     | 71                                   | 531                           | 548  | 969  |
| Yanacocha                            | 164      | 22                                  | 9  | -                             | 3                                       | -                                     | 41                                   | 239                           | 186  | 1,285                                      |
| Other South America                  |          |                                     | 11   |                               | 3                                       | _                                     | -                                    | 14                            |  | _  |
| South America                        | 164      | 22                                  | 20   | -                             | 6                                       |                                       | 41                                   | 253                           | 186  | 1,360                                      |
| Boddington                           | 227      | 1                                   | _  | _                             | 1                                       | _                                     | 25                                   | 254                           | 204  | 1,245                                      |
| Tanami                               | 67       | 1                                   | 4  | -                             | 1                                       | _                                     | 25                                   | 98                            | 107  | 916  |
| Jundee                               | 52       | 3                                   | _  | -                             | _                                       | -                                     | 12                                   | 67                            | 63   | 1,063                                      |
| Waihi                                | 29       | 1                                   | 1  | -                             | 2                                       | -                                     | _                                    | 33                            | 34   | 971  |
| Kalgoorlie                           | 76       | 2                                   | 1  | -                             | -                                       | -                                     | 9                                    | 88                            | 98   | 898  |
| Other Australia/New Zealand          |          |                                     | 2  |                               | 9                                       | _                                     | 4                                    | 15                            | _  |  |
| Australia/New Zealand                | 451      | 8                                   | 8  |                               | 13                                      |                                       | 75                                   | 555                           | 506  | 1,097                                      |
| Batu Hijau                           | 26       | -                                   | -  | -                             | (1)                                     | ) 1                                   | 2                                    | 28                            | 13   | 2,154                                      |
| Other Indonesia                      | -        | -                                   | -  | -                             | (2)                                     | ) -                                   | -                                    | (2)                           | -  | -  |
| Indonesia                            | 26       |                                     |  | -                             | (3)                                     | 1                                     | 2                                    | 26                            | 13   | 2,000                                      |
| Ahafo                                | 81       | 1                                   | 15   | -                             | 11                                      | -                                     | 12                                   | 120                           | 159  | 755  |
| Akyem                                | 32       | -                                   | 1  | -                             | 3                                       | -                                     | _                                    | 36                            | 129  | 279  |
| Other Africa                         | -        | -                                   | 1  | -                             | (7)                                     | ) -                                   | -                                    | (6)                           | -  | -  |
| Africa                               | 113      | 1                                   | 17   | -                             | 7                                       |                                       | 12                                   | 150                           | 288  | 521  |
| Corporate and Other                  | _        | _                                   | 36   | 45                            | 8                                       | _                                     | 4                                    | 93                            | _  | _  |
| Total Gold                           | \$ 1,182 | \$ 35                               | \$ 106                                     | \$ 45                         |   | \$ 4                                  | \$ 205                               | \$ 1,608                      | 1,541  | \$ 1,043                                   |
| COPPER                               |          |                                     |  |                               |   |                                       |                                      |                               |  |  |
| Phoenix                              | \$ 11    | \$ -                                | \$ 1                                       | \$ -                          | \$ 1                                    | \$ 1                                  | \$ 1                                 | \$ 15                         | 5  | \$ 3.00                                    |
| Boddington                           | 56       | Ψ -                                 | Ψ '  | Ψ -                           | 1                                       | 5                                     | 6                                    | 68                            | 18   | 3.78                                       |
| Batu Hijau                           | 233      | 2                                   | 2  | _                             | 8                                       | 16                                    | 21                                   | 282                           | 54   | 5.22                                       |
| Total Copper                         | \$ 300   |                                     |  |                               | \$ 10                                   | \$ 22                                 |                                      |                               | 77   |  |
| Consolidated                         | \$ 1,482 |                                     |  |                               |   | \$ 26                                 |                                      | $\overline{}$                 |  | <del></del>                                |
| Coristiluated                        | φ 1,402  | ψ 37                                | Ψ 109                                      | ψ 45                          | φ 41                                    | φ 20                                  | ψ 233                                | ψ 1,873                       |  |  |

<sup>(1)</sup> Excludes Depreciation and amortization and Reclamation and remediation.

<sup>(2)</sup> Includes by-product credits of \$27. (3) Includes stockpile and leach pad inventory adjustments of \$66 at Carlin, \$24 at La Herradura, \$44 at Yanacocha, \$74 at Boddington, and \$138 at Batu

<sup>(4)</sup> Remediation costs include operating accretion of \$16 and amortization of asset retirement costs of \$21. (5) Other expense, net is adjusted for

Boddington contingent consideration of \$18, partially offset by \$17 for restructuring costs.

<sup>(6)</sup> Excludes \$139 of development capital expenditures, capitalized interest, and the increase in accrued capital. The following are major development projects: Phoenix Copper Leach, Turf Vent Shaft, Yanacocha Bio Leach, Conga, Merian, Ahafo Mill Expansion and Akyem for 2013.

| V                                 | Costs<br>Applicable<br>to Sales (1) | Remediation | Advanced<br>Projects<br>and | General and    | Other Expense, | Treatment<br>and<br>Refining |             | All-In<br>Sustaining | (millions) |          |
|-----------------------------------|-------------------------------------|-------------|-----------------------------|----------------|----------------|------------------------------|-------------|----------------------|------------|----------|
| Year Ended December 31, 2013 GOLD |                                     | Costs (4)   | Exploration                 | Administrative | Net (5)        | Costs                        | Capital (6) | Costs                | Sold       | oz/lb    |
| Carlin                            | \$ 767                              | \$ 5        | \$ 34                       | \$ -           | \$ 7           | \$ 14                        | \$ 154      | \$ 981               | 1,013      | \$ 968   |
| Phoenix                           | 164                                 | 3           | 7                           | -              | 2              | 9                            | 20          | 205                  | 225        | 911      |
| Twin Creeks                       | 273                                 | 6           | 7                           | -              | 4              | -                            | 56          | 346                  | 518        | 668      |
| La Herradura                      | 177                                 | -           | 42                          | -              | _              | -                            | 74          | 293                  | 183        | 1,601    |
| Other North America               |                                     | _           | 42                          | -              | 4              |                              | 23          | 69                   |            |          |
| North America                     | 1,381                               | 14          | 132                         |                | 17             | 23                           | 327         | 1,894                | 1,939      | 977      |
| Yanacocha                         | 684                                 | 90          | 41                          | -              | 63             | -                            | 148         | 1,026                | 1,022      | 1,004    |
| Other South America               |                                     |             | 34                          |                | 4              |                              |             | 38                   |            |          |
| South America                     | 684                                 | 90          | 75                          |                | 67             |                              | 148         | 1,064                | 1,022      | 1,041    |
| Boddington                        | 805                                 | 6           | 1                           | -              | 2              | 4                            | 90          | 908                  | 743        | 1,222    |
| Tanami                            | 270                                 | 3           |                             | -              | 3              | -                            | 91          | 378                  | 325        | 1,163    |
| Jundee                            | 206                                 | 13          |                             | -              | 1              | -                            | 45          | 272                  | 279        | 975      |
| Waihi                             | 103                                 | 3           |                             | -              | 2              | -                            | 7           | 120                  | 111        | 1,081    |
| Kalgoorlie                        | 342                                 | 7           | _                           | -              | 1              | -                            | 19          | 372                  | 329        | 1,131    |
| Other Australia/New Zealand       | 4 700                               |             | 13                          |                | 34             | - 4                          | 4           | 51                   | - 4 707    | - 4 470  |
| Australia/New Zealand             | 1,726                               | 32          | 40                          | · <del></del>  | 43             | 4                            | 256         | 2,101                | 1,787      | 1,176    |
| Batu Hijau                        | 107                                 | 2           | 2                           | -              | 3              | 5                            | 12          |                      | 46         | 2,848    |
| Other Indonesia                   |                                     |             |                             |                | (2)            |                              |             | (2)                  |            |          |
| Indonesia                         | 107                                 | 2           | 2                           | -              | 1              | 5                            | 12          | 129                  | 46         | 2,804    |
| Ahafo                             | 307                                 | 3           |                             | -              | 14             | -                            | 109         | 484                  | 566        | 855      |
| Akyem                             | 32                                  | -           | 8                           | -              | 3              | -                            | -           | 43                   | 129        | 333      |
| Other Africa                      | -                                   |             | 8                           |                | 10             |                              | - 400       | 18                   |            |          |
| Africa                            | 339                                 | 3           | 67                          | -              | 27             |                              | 109         | 545                  | 695        | 784      |
| Corporate and Other               | -                                   | -           | 137                         | 203            | 25             | -                            | 12          | 377                  | -          | -        |
| Total Gold                        | \$ 4,237                            | \$ 141      | \$ 453                      | \$ 203         | \$ 180         | \$ 32                        | \$ 864      | \$ 6,110             | 5,489      | \$ 1,113 |
| COPPER                            |                                     |             |                             |                |                |                              |             |                      |            |          |
| Phoenix                           | \$ 52                               | \$ 1        | \$ 3                        | \$ -           | \$ 1           | \$ 5                         | \$ 7        | \$ 69                | 29         | \$ 2.38  |
| Boddington                        | 195                                 | 1           | -                           | -              | 1              | 19                           |             | 238                  | 71         | 3.35     |
| Batu Hijau                        | 815                                 | 9           | 13                          |                | 24             | 47                           | 93          | 1,001                | 158        | 6.34     |
| Total Copper                      | \$ 1,062                            | \$ 11       | \$ 16                       | \$ -           | \$ 26          | \$ 71                        | \$ 122      | \$ 1,308             | 258        | \$ 5.07  |
| Consolidated                      | \$ 5,299                            | \$ 152      | \$ 469                      | \$ 203         | \$ 206         | \$ 103                       | \$ 986      | \$ 7,418             |            |          |
|                                   |                                     |             |                             |                |                |                              |             |                      |            |          |

- (1) Excludes Depreciation and amortization and Reclamation and remediation.
- (2) Includes by-product credits of \$111. (3) Includes stockpile and leach pad inventory adjustments of \$69 at Carlin, \$1 at Twin Creeks, \$24 at La Herradura, \$107 at Yanacocha, \$184 at Boddington, \$1 at Tanami, \$4 at Waihi, \$45 at Kalgoorlie, and \$523 at Batu Hijau. (4) Remediation costs include operating
- accretion of \$61 and amortization of asset retirement costs of \$91. (5) Other expense, net is adjusted for restructuring of \$67 and TMAC
- transaction costs of \$45, offset by \$18 for Boddington Contingent Consideration.
- (6) Excludes \$914 of development capital expenditures, capitalized interest, and the increase in accrued capital. The following are major development projects; Phoenix Copper Leach, Turf Vent Shaft, Yanacocha Bio Leach, Conga, Merian, Ahafo Mill Expansion, and Akyem for 2013.

|                                      | Ap | Costs<br>plicable<br>Sales (1) F | Remediation | Advanced<br>Projects<br>and | General and      | Ex       | Other pense, |           | Sustaining  |          | (millions) |          |
|--------------------------------------|----|----------------------------------|-------------|-----------------------------|------------------|----------|--------------|-----------|-------------|----------|------------|----------|
| Year Ended December 31, 2012<br>GOLD |    | (2)(3)                           | Costs (4)   | Exploration                 | n Administrative | e N      | let (5)      | Costs     | Capital (6) | Costs    | Sold       | oz/lb    |
| Carlin                               | \$ | 767 9                            | 2 4         | \$ 4                        | 7 \$             | - \$     | 6            | \$ 14     | \$ 229      | \$ 1,067 | 978        | \$ 1,091 |
| Phoenix                              | Φ  | 111                              | 3           | φ 4,<br>14                  | *                | - ф<br>- | 1            | φ 14<br>8 | φ 229<br>57 | 194      | 188        | 1,032    |
| Twin Creeks                          |    | 256                              | 3           | 3(                          |                  |          |              | -         | 117         | 406      | 553        | 734      |
| La Herradura                         |    | 132                              | -           | 4                           |                  | _        |              |           | 71          | 244      | 212        | 1,151    |
| Other North America                  |    | 102                              | _           | 40                          |                  | _        | 11           | _         | 66          | 117      | - 12       | 1,101    |
| North America                        | -  | 1,266                            | 10          | 172                         |                  |          | 18           | 22        | 540         | 2,028    | 1,931      | 1,050    |
| North America                        | -  | 1,200                            | 10          | 174                         |                  |          | 10           |           | 340         | 2,020    | 1,931      | 1,000    |
| Yanacocha                            |    | 669                              | 34          | 59                          |                  | -        | 70           | -         | 479         | 1,311    | 1,325      | 989      |
| Other South America                  | _  | -                                | _           | 72                          |                  | -        | 4            |           | 10          | 86       | -          |          |
| South America                        | _  | 669                              | 34          | 13                          | <u> </u>         |          | 74           |           | 489         | 1,397    | 1,325      | 1,054    |
| Boddington                           |    | 623                              | 6           | (                           | 3                | _        | 3            | 7         | 112         | 757      | 711        | 1,065    |
| Tanami                               |    | 250                              | 2           | 28                          |                  | _        | 3            |           | 130         | 413      | 180        | 2,294    |
| Jundee                               |    | 172                              | 10          | 20                          |                  | _        | 1            | _         | 58          | 261      | 322        | 811      |
| Waihi                                |    | 97                               | 4           | 12                          |                  | _        | 3            | _         | 4           | 120      | 62         | 1,935    |
| Kalgoorlie                           |    | 277                              | 8           |                             |                  | _        | 1            | _         | 20          | 311      | 341        | 912      |
| Other Australia/New Zealand          |    | _                                | _           | 19                          |                  | _        | 39           | _         | 19          | 77       | -          | -        |
| Australia/New Zealand                | _  | 1,419                            | 30          | 90                          | )                | -        | 50           | 7         | 343         | 1,939    | 1,616      | 1,200    |
| B ( 18                               |    | 7.4                              |             |                             | _                |          | 0            | _         |             | 440      | 07         | 4.704    |
| Batu Hijau                           |    | 71                               | 2           |                             |                  | -        | 8            | 7         | 23          | 116      | 67         | 1,731    |
| Other Indonesia                      |    | -                                | -           |                             |                  | -        | (3)          |           | -           | (3)      |            | 4 007    |
| Indonesia                            |    | 71                               | 2           |                             | )                | -        | 5            | 7         | 23          | 113      | 67         | 1,687    |
| Ahafo                                |    | 314                              | 4           | 53                          | 3                | -        | 24           | -         | 85          | 480      | 527        | 911      |
| Akyem                                |    | -                                | -           | 19                          | 9                | -        | 1            | -         | -           | 20       | -          | -        |
| Other Africa                         |    | -                                | -           | 10                          | )                | -        | 1            | -         | -           | 11       | -          |          |
| Africa                               |    | 314                              | 4           | 82                          | 2                | -        | 26           | _         | 85          | 511      | 527        | 970      |
| Corporate and Other                  |    |                                  |             | 188                         | 3 212            | 2        | 18           |           | 25          | 443      |            |          |
| Total Gold                           | \$ | 3,739 \$                         | 80          |                             |                  |          | 191          | \$ 36     |             |          | 5.466      | \$ 1,177 |
| Total Gold                           | Φ_ | 3,739 3                          | 00          | φ 000                       | ) ф 212          | _ φ      | 191          | ф 30      | φ 1,505     | φ 0,431  | 5,400      | φ 1,177  |
| COPPER                               |    |                                  |             |                             |                  |          |              |           |             |          |            |          |
| Phoenix                              | \$ | 60 9                             | 5 2         | \$                          | 7 \$             | - \$     | 1            | \$ 5      | \$ 31       | \$ 106   | 28         | \$ 3.79  |
| Boddington                           |    | 150                              | 1           | 2                           | 2                | -        | 1            | 17        | 27          | 198      | 66         | 3.00     |
| Batu Hijau                           |    | 385                              | 12          | 2                           |                  |          | 42           | 45        | 126         | 637      | 163        | 3.91     |
| Total Copper                         | \$ | 595 9                            | 15          | \$ 36                       | S \$             | - \$     | 44           |           |             |          | 257        | \$ 3.66  |
| Consolidated                         | \$ | 4,334 \$                         | 95          | \$ 704                      | 1 \$ 212         | 2 \$     | 235          | \$ 103    | \$ 1,689    | \$ 7,372 |            |          |
|                                      | _  |                                  |             |                             |                  |          |              |           |             |          |            |          |

(1) Excludes Depreciation and amortization and Reclamation and remediation.

Ounces

- (2) Includes by-product credits of \$146. (3) Includes stockpile and leach pad inventory adjustments of \$6 at Yanacocha, \$5 at Tanami, and \$17 at Waihi.
- (4) Remediation costs include operating accretion of \$55 and amortization of asset retirement costs of \$40.
- (5) Other expense, net is adjusted for restructuring of \$58, Hope Bay care and maintenance of \$144, and Boddington Contingent Consideration of \$12.
- (6) Excludes \$1,521 of development capital expenditures, capitalized interest, and the increase in accrued capital. The following are major development projects; Emigrant, Phoenix Copper Leach, Turf Vent Shaft, Yanacocha Bio Leach, Conga, Tanami Shaft, Ahafo Mill Expansion, and Akyem for 2012.

### Adjusted Consolidated All-in Sustaining Cost Savings

| Twelve Months Ended December 31, 2014     | Ap   | Costs<br>plicable<br>Sales | Remediatio<br>Costs | on | Advanced<br>Projects and<br>Exploration | General and<br>dministrative | E  | Other<br>xpense,<br>Net | reatment<br>and<br>Refining<br>Costs |    | Sustaining<br>Capital | Su | All-In<br>staining<br>Costs |
|---|------|----------------------------|---------------------|----|---|------------------------------|----|-------------------------|--------------------------------------|----|-----------------------|----|-----------------------------|
| Gold and Copper Consolidated Adjustments: | \$   | 4,457                      | \$ 1                | 71 | \$ 325                                  | \$<br>186                    | \$ | 165                     | \$<br>101                            | \$ | 810                   | \$ | 6,215                       |
| Portfolio changes <sup>1</sup>            |      | (274)                      | (                   | 7) | (1)                                     |                              |    | (18)                    | (17)                                 |    | (38)                  |    | (355)                       |
| FX/Oil <sup>2</sup>                       |      | 10                         |                     |    |   |                              |    |                         |                                      |    |                       |    | 10                          |
| NRV's <sup>3</sup>                        |      | (162)                      |                     |    |   |                              |    |                         |                                      |    |                       |    | (162)                       |
| Total                                     | \$   | 4,031                      | \$ 10               | 64 | \$ 324                                  | \$<br>186                    | \$ | 147                     | \$<br>84                             | 9  | 772                   | \$ | 5,708                       |
|   |      |                            |                     |    |   |                              |    |                         |                                      |    |                       |    |                             |
| Adjusted Consolidated AISC Say            | ving | s <sup>4</sup>             |                     |    |   |                              |    |                         |                                      |    |                       | \$ | 524                         |

| Twelve Months Ended December 31, 2013      | Costs<br>Applicable<br>to Sales |               | Remediation<br>Costs |    | Advanced<br>Projects and<br>Exploration | General and<br>Administrative |     | Other<br>Expense,<br>Net |      | Treatment<br>and<br>Refining<br>Costs |      | Sustaining<br>Capital |    | All-In<br>Sustaining<br>Costs |               |
|--|---------------------------------|---------------|----------------------|----|---|-------------------------------|-----|--------------------------|------|---------------------------------------|------|-----------------------|----|-------------------------------|---------------|
| Gold and Copper Consolidated  Adjustments: | \$                              | 5,299         | \$ 15                | 2  | \$ 469                                  | \$                            | 203 | \$                       | 206  | \$                                    | 103  | \$ 9                  | 86 | \$                            | 7,418         |
| Portfolio Changes <sup>1</sup>             |                                 | (418)         | (1                   | 5) | (24)                                    |                               |     |                          | (14) |                                       | (28) | (9                    | (8 |                               | (598)         |
| FX/Oil <sup>2</sup><br>NRV's <sup>3</sup>  |                                 | (22)<br>(548) |                      |    |   |                               |     |                          |      |                                       |      | (1                    | 8) |                               | (40)<br>(548) |
| Total                                      | \$                              | 4,311         | \$ 13                | 37 | \$ 445                                  | \$                            | 203 | 9                        | 192  | \$                                    | 75   | \$ 8                  | 69 | \$                            | 6,232         |

<sup>(1)</sup> Portfolio changes include impacts from Jundee (sold on July 1, 2014), Midas as a component of Twin Creeks segment (sold on February 11, 2014), La Herradura (sold on October 6, 2014); Akyem start-up (reached commercial production in October 2013), and the impact of the Batu Hijau interruption (Q2 and Q3 2014) as a result of export permit issues.

<sup>(2)</sup> FX/Oil represents A\$ impacts and Diesel Price impacts, net of hedging activities.

<sup>(3)</sup> NRV's are related to write-downs recorded at Q2 2013 due to a change in long-term price assumptions, and Q3 14 at Batu Hijau related to the change in the export agreement.

<sup>(4)</sup> Used by management to illustrate savings from 2013 to 2014 based upon the adjusted consolidated AISC reflected in the tables above.

### **Endnotes**

Investors are encouraged to read the information contained in this presentation in conjunction with the following notes, the Cautionary Statement on slide 2 and the factors described under the "Risk Factors" section of the Company's most recent Form 10-K, filed with the SEC on February 19, 2015, and disclosure in the Company's recent SEC filings.

- 1. Savings figure represents adjusted consolidated AISC savings for 2014 as compared to 2013. This measure is a non-GAAP metric. See slide 37 for more information and a reconciliation to the nearest GAAP measure.
- 2. Historical AISC or All-in sustaining cost is a non-GAAP metric. See pages 31 to 36 for more information and a reconciliation to the nearest GAAP metric. All-in sustaining cost ("AISC") as used in the Company's Outlook is a non-GAAP metric defined as the sum of cost applicable to sales (including all direct and indirect costs related to current gold production incurred to execute on the current mine plan), remediation costs (including operating accretion and amortization of asset retirement costs), G&A, exploration expense, advanced projects and R&D, treatment and refining costs, other expense, net of one-time adjustments and sustaining capital. See also note 6 below.
- 3. Adjusted EBITDA is a non-GAAP metric. See page 30 for more information and reconciliation to the nearest GAAP metric.
- 4. Reserves at Merian (as of December 31, 2014 on a 100% consolidated basis) were estimated at 126,700 ktonnes of Probable Reserves, grading 1.18 gpt for 4.8Moz, using a \$1,300/oz gold price assumption. Resources at Merian (as of December 31, 2014 on a 100% consolidated basis and using a \$1,400/oz gold price assumption) were 730 kounces of Measured and Indicated resources, comprised of Measured resources of approximately 60 kounces (2,900 ktonnes, at 0.60 grams per tonne) and Indicated resources of approximately 6,70 kounces (22,600 ktonnes, at 0.93 grams per tonne). Inferred resources totaled approximately 1,160kounces (35,900 ktonnes, at 1.00 grams per tonne). U.S. investors are reminded that "reserves" were prepared in compliance with Industry Guide 7 published by the U.S. SEC. Whereas, the terms "resources," "Measured and Indicated resources" and Inferred resources" are not SEC recognized terms. Newmont has determined that such "resources" would be substantively the same as those prepared using the Guidelines established by the Society of Mining, Metallurgy and Exploration and defined as "Mineral Resource". Estimates of resources are subject to further exploration and development, are subject to additional risks, and no assurance can be given that they will eventually convert to future reserves. Inferred Resources, in particular, have a great amount of uncertainty as to their existence and their economic and legal feasibility. Investors are cautioned not to assume that any part or all of the Inferred Resource exists, or is economically or legally mineable. Investors are reminded that even if significant mineralization is discovered and converted to reserves, during the time necessary to ultimately move such mineralization to production the economic feasibility of production may change. See the Company's Annual Report filed with the SEC on February 19, 2015 for the "Proven and Probable Reserve" tables prepared in compliance with the SEC's Industry Guide 7. Investors are reminded that the tables presented in
- 5. Adj. Net Income is a non-GAAP metric. See page 29 for more information and reconciliation to the nearest GAAP metric.
- 6. 2015 and 2015 2017 Outlook projections used in this presentation ("Outlook") are considered "forward-looking statements" and represent management's good faith estimates or expectations as December 31, 2014. However, Outlook is based upon certain assumptions, including, but not limited to, metal prices, oil prices, certain exchange rates and other assumptions (including, without limitation, those set forth on slide 2). For example, 2015 2017 Outlook assumes \$1,200/oz Au, \$2.75/lb Cu, \$0.85 USD/AUD exchange rate and \$75/barrel WTl and other assumptions. AISC and CAS cost estimates do not include the impact of inflation. Scheduled debt prepayments includes capital leases. Such assumptions may prove to be incorrect and actual results may differ materially from those anticipated. Consequently, Outlook cannot be guaranteed. As such, investors are cautioned not to place undue reliance upon Outlook and forward-looking statements as there can be no assurance that the plans, assumptions or expectations upon which they are placed will occur.